

Vendor: PRINCE2

Exam Code: PRINCE2-Foundation

Exam Name: PRINCE2 Foundation

Version: DEMO

QUESTION 1

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C Explanation:

Reference: https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2

QUESTION 2

According to the `defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C **Explanation:**

Reference: https://p2.tech-academy.co.uk/organisation/

QUESTION 3

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D Explanation:

Reference: https://www.prince2primer.com/directing-a-project-in-prince2/

QUESTION 4

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

Answer: B Explanation:

Reference: http://prince2.wiki/Introduction: The PRINCE2 Foundation Training Manual

QUESTION 5

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C Explanation:

Reference: http://prince2.wiki/Continued_business_justification

QUESTION 6

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Answer: B Explanation:

https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2- change-theme

QUESTION 7

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: D Explanation:

http://prince2.wiki/Risk#Risk_Budget

QUESTION 8

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B Explanation:

https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-

process-in-prince2

QUESTION 9

What action is taken as part of the 'controlling a stage' process?

- 1. Create an exception plan
- 2. Authorize work to be done
- 3. Take corrective action
- 4. Obtain approvals for completed products
- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B Explanation:

https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2

QUESTION 10

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A Explanation:

https://www.whatisprince2.net/prince2-theme-progress.php

QUESTION 11

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: C **Explanation:**

https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2

QUESTION 12

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

Answer: D **Explanation:**

http://prince2.wiki/Quality

QUESTION 13

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A Explanation:

https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/

QUESTION 14

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

Answer: B Explanation:

http://prince2.wiki/Themes

QUESTION 15

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

Answer: C **Explanation:**

http://prince2.wiki/Initiating_a_Project#Objective

QUESTION 16

Which is a step in the recommended approach to 'defining and analyzing the products'?

A. Preparing estimates

- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B Explanation:

http://prince2.wiki/Plans

QUESTION 17

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: A Explanation:

http://prince2.wiki/Directing_a_Project#Purpose

QUESTION 18

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B Explanation:

http://prince2.wiki/Focus_on_products

QUESTION 19

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A Explanation:

http://prince2.wiki/Risk

QUESTION 20

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans

- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

Answer: B Explanation:

http://prince2.wiki/Themes#Plans_Theme

QUESTION 21

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A Explanation:

http://prince2.wiki/Business_Case

QUESTION 22

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D Explanation:

http://prince2.wiki/Manage_by_exception

QUESTION 23

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

Answer: A Explanation:

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

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