



Vendor: Scaled Agile

Exam Code: SAFe-SPC

Exam Name: SPC (6.0) - SAFe® Practice Consultant

Version: DEMO

QUESTION 1

What does Little's Law tells us?

- A. The easiest way achieve flow is to reduce queue lengths.
- B. Long queues help increase process efficiency.
- C. The easiest way to reduce waits is to increase the processing rate.
- D. The average wait time is dependent on the varying arrival rate of items coming into the queue.
- E. Single-piece flow is always best.

Answer: A

QUESTION 2

The Spanning Palette can apply to the Team Level.

- A. True
- B. False

Answer: B

QUESTION 3

Every Enabler Capability has an Enabler Epic as its parent.

- A. True
- B. False

Answer: B

QUESTION 4

ARTs that consist only of Feature teams do not require an Architectural Runway.

- A. True
- B. False

Answer: B

QUESTION 5

What does the SAFe budgeting model suggest?

- A. Each Strategic Theme receives a budget allocation when Strategic Themes span portfolios.
- B. Epics, Features, and Stories are funded based on their size in normalized Story points, while teams are allocated to high-priority work as needed.
- C. Each Value Stream receives budget allocation as a whole; individual work is not specifically budgeted.
- D. Each team gets budget allocation and Features are funded according to their size in normalized Story points.

Answer: C

QUESTION 6

What would imply a change to the ART Budget?

- A. Extending the duration of a PI.
- B. Changing total ART resources
- C. Switching to a different PI cadence.
- D. Reducing the scope of a Program Epic.
- E. Prioritizing Features based on Cost of Delay.

Answer: D

QUESTION 7

(Select 3) Which behaviors are typically associated with Lean-Agile Leaders?

- A. Establish clear objectives for managing.
- B. Develop Solutions.
- C. Protect subordinates from interference by outside stakeholders.
- D. Support decentralized decision-making.
- E. Emphasize lifelong learning.

Answer: CDE

QUESTION 8

SAFe uses Story points for estimating the size of Stories, Features, Capabilities, and Epics.

- A. True
- B. False

Answer: A

QUESTION 9

What is Cost of Delay?

- A. Cost incurred when system integration appears too late in the PI.
- B. Opportunity cost and deferred revenue.
- C. Penalty for nonperformance.
- D. Cost of not addressing risk early on.

Answer: A

QUESTION 10

(Select 4) What are legitimate examples of management as an enabling function, rather than as top-down control?

- A. Assigning backlog items to team members.
- B. Communicating the Solution Vision with the teams.
- C. Working with other departments to establish better communication among teams.
- D. Creating work breakdown structures.
- E. Assigning team members to handle external dependencies.

- F. Developing skills and career paths for team members.
- G. Creating an environment of mutual influence.

Answer: CDFG

QUESTION 11

Capabilities are similar to Features and can be managed in the Program Backlog.

- A. True
- B. False

Answer: B

QUESTION 12

(Select 4) Lean-Agile Leaders _____.

- A. Lead the teams
- B. Proactively eliminate impediments.
- C. Run successful Agile Release Trains.
- D. Facilitate relentless improvement
- E. Embrace the values of Lean.
- F. Manage the most critical day-to-day activities of team members.

Answer: ABDE

QUESTION 13

(Select 2) What factors favor centralized decision-making?

- A. Infrequent decisions.
- B. Need for fast decision-making.
- C. Economies of scale
- D. Appropriate authority level of the decision maker.
- E. High cost of delay

Answer: AC

QUESTION 14

(Select 2) What are the responsibilities of a Business Owner?

- A. Assign business value to Team Objectives during PI Planning.
- B. Participate in Post-PI Planning and assist trains in adjusting ART PI plans as needed.
- C. Assign business value to Epics and Features.
- D. Ensure that the Solution Demo occurs.
- E. Determine the product Roadmap

Answer: AB

QUESTION 15

If a Value Stream is bigger than the recommended ART size, SAFe recommends splitting it by development process steps and organizing the trains around those steps respectively.

- A. True
- B. False

Answer: B

QUESTION 16

What does innovation accounting mean?

- A. Capitalizing the cost of software development using Story points.
- B. Defining, empirically measuring, and communicating the true progress of innovation.
- C. Demoing Stories that come out of the IP Iteration.
- D. Being sure to account for the investment in new product initiatives on a P&L.

Answer: B

QUESTION 17

(Select 2) What are the right scenarios for using SAFe Foundations Training Materials?

- A. Train Scrum Masters in servant leadership following "SAFe for Teams" training.
- B. Make an initial presentation on SAFe to the organization.
- C. Familiarize Release Train Engineers with the PI Planning process.
- D. Familiarize executives with SAFe.
- E. Train the teams prior to PI Planning.

Answer: BD

QUESTION 18

(Select 2) What steps in the Portfolio Kanban are most appropriate for running research spikes?

- A. Analysis-spikes help clarify feasibility.
- B. Implementing-teams perform spikes as usual
- C. Funnel-understand whether the Epic makes sense.
- D. Portfolio Backlog-run a spike before pulling into development.

Answer: AC

QUESTION 19

If all Agile Release Trains in a Value Stream are organized around Capabilities, they don't require cross-train coordination.

- A. True
- B. False

Answer: B

QUESTION 20

A Feature inherits its WSJF rank from its parent.

- A. True
- B. False

Answer: B

QUESTION 21

What is NOT a SAFE-recommended Metric?

- A. Number of lines of code produced.
- B. Number of new test cases automated.
- C. Number of test cases produced.
- D. Percent of unit test coverage.
- E. Percent of user stories accepted by the Product Owner.
- F. Number of defects outstanding.

Answer: A

QUESTION 22

Select 2) You are prioritizing Epics and the group cannot reach a consensus on WSJF parameters. What would be the best course of action to reduce inconsistencies?

- A. Collect additional input from other stakeholders.
- B. Take time to provide more detailed specifications for each Epic.
- C. Use strategic themes to help the group understand how an Epic contributes to the realization of the enterprise business strategy.
- D. Change the scale for WSJF parameters.
- E. Split Epics into Capabilities, prioritize them, and combine those priorities back to the Epic level.

Answer: BC

QUESTION 23

What is the primary purpose of the management meeting at the end of Day 1 of PI Planning?

- A. To assign business value to the teams' draft PI Objectives.
- B. To make adjustments to the PI scope and address program challenges.
- C. To design the next generation of the product.
- D. To evaluate the performance of teams.

Answer: B

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