

Vendor: APMG-International

Exam Code: AgilePM-Foundation

Exam Name: Agile Project Management (AgilePM)

Foundation

Version: DEMO

QUESTION 1

In a free format Timebox, when should reviews take place?

- A. During the Kick-Off phase
- B. Throughout the body of the Timebox.
- C. During the Close.Out phase
- D. After the Timebox has been completed

Answer: B Explanation:

In a free format Timebox, reviews should take place: B. Throughout the body of the Timebox.

QUESTION 2

Which phase in the DSDM process aims to understand the scope of work and, in broad terms, how it will carried out, by whom, when and where?

- A. Foundations
- B. Feasibility
- C. Pre-Project
- D. Evolutionary Development

Answer: A Explanation:

The phase in the DSDM process that aims to understand the scope of work and, in broad terms, how it will be carried out, by whom, when, and where is.

QUESTION 3

How should DSDM team measure progress?

- A. Through a project dashboard
- B. Based on what has been delivered at the end of a Timebox.
- C. Based on the completion of activities rather than the delivery of products
- D. Through an analysis of the Instrumental Success Factors.

Answer: B Explanation:

A DSDM team should measure progress: B. Based on what has been delivered at the end of a Timebox.

QUESTION 4

What does DSDM refer to the Minimum Usable Subset?

- A. The Must, Should and Could have requirements
- B. All requirements in the functional specification
- C. The Must Have requirements
- D. Those requirements that have passed user acceptance testing

Answer: C Explanation:

In DSDM, the Minimum Usable Subset refers to the "Must Have" requirements as defined by the

MoSCoW prioritization. This subset ensures that the project delivers the core functionalities that are critical for the system to be considered useful and viable.

QUESTION 5

How does the Post-Project phase add value to a project?

- A. Define how the operation of the solution will be managed
- B. Iteratively explores the low-level detail of the requirements
- C. Checks how well the expected business benefits have been met
- D. Brigs a baseline of the Evolving Solution into operational use

Answer: C Explanation:

The Post-Project phase in AgilePM is crucial for evaluating the project's success in terms of the business benefits realized. It is conducted after the project is completed and focuses on assessing whether the expected benefits outlined at the start of the project have been achieved.

QUESTION 6

When should the quality of the evolving solution first be tesed?

- A. At the end of a Timebox
- B. At the end of a project.
- C. At the end of each increment
- D. As part of the iterative Development process

Answer: D Explanation:

The quality of the evolving solution should be tested as part of the iterative development process4. This approach allows for continuous integration and testing of the solution, ensuring that quality is built into the product from the beginning and maintained throughout the development cycle.

QUESTION 7

Which of the following statements about the technical Coordinator role is true?

- 1. The technical Coordination provides the same function from a technical perspective as the Business Ambassador does from a business perspective.
- 2. The technical Coordinator is responsible for ensuring that the solution confirm to the requested technical standards.
- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: C **Explanation:**

Both statements about the Technical Coordinator role in AgilePM are true. The Technical Coordinator provides the same function from a technical perspective as the Business Ambassador does from a business perspective, ensuring that the technical aspects of the project

align with the overall business objectives. Additionally, the Technical Coordinator is responsible for ensuring that the solution conforms to the requested technical standards, overseeing the technical integrity and quality of the product throughout the development process.

QUESTION 8

How are the business roles critical to the success of a DSDM project?

- A. Guide the evolution of the solution at the detailed level
- B. Make all decisions
- C. Provide formal progress reporting
- D. Lead Solution Developer demonstrations

Answer: A Explanation:

Business roles are critical in a DSDM project as they guide the evolution of the solution at a detailed level. They provide day-to-day business direction and ensure that the solution being developed aligns with the business needs and objectives.

QUESTION 9

When using the Iterative Development technique, which of the following should each cycle include?

- 1. Though
- 2. Action
- 3. Control
- 4. Conversation
- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: A Explanation:

When using the Iterative Development technique, each cycle should include Thought, Action, and Control. These components ensure that the development process is systematic and reflective. Thought involves planning and considering the next steps, Action is the implementation of those plans, and Control is the evaluation and adjustment based on feedback and results. This iterative cycle helps in refining the product incrementally and ensures continuous improvement.

QUESTION 10

What is the MoSCoW technical used for?

- A. Understanding and managing priorities.
- B. Ensuring a team-based approach through visual and verbal communication and collaboration.
- C. Creating a visual representation of a problem or a solution.
- D. As an opportunity to share information across the team and to do any day.to.day re-planning and reorganizing as necessary when issues occur.

Answer: A

Explanation:

The MoSCoW technique is used for understanding and managing priorities. It helps teams prioritize features, user stories, and requirements by categorizing them into Must have, Should have, Could have, and Won't have, ensuring that the most critical items are addressed first.

QUESTION 11

What role normally facilitates the Daily Stand.up?

- A. Business Advisor
- B. Technical Advisor
- C. Team Leader
- D. Project manager

Answer: C Explanation:

The role that normally facilitates the Daily Stand-up in AgilePM is the Team Leader. The Team Leader ensures that the meeting is focused on progress toward the iteration goal and facilitates effective decision-making during the stand-up.

QUESTION 12

How is contingency typically managed in a DSDM project?

- A. Not needed in a DSDM project.
- B. Allowed adding a percentage to the high-level estimates.
- C. Managed by varying the features to be delivered.
- D. Managed by varying time and cost

Answer: C Explanation:

In a DSDM project, contingency is typically managed by varying the features to be delivered6. This approach aligns with the DSDM principle of delivering the most critical work first and using the MoSCoW prioritization to adjust the scope of delivery as needed.

QUESTION 13

During what phase should a baseline of the Evolving Solution be put into operational use?

- A. Foundations
- B. Evolutionary Development
- C. Deployment
- D. Post-Project

Answer: C **Explanation:**

A baseline of the Evolving Solution should be put into operational use during the Deployment phase. This phase is when the latest increment of the product is put into live use, marking the transition from development to real-world operation.

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